



**ESTACADA
SCHOOL DISTRICT**

District Office
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May 11, 2011

TO: Budget Committee Members
Estacada School District

FROM: Howard Fetz, Superintendent

SUBJECT: **2011-2012 Budget Message**

Background

The proposed Estacada School District's 2011-2012 budget has been prepared after the most comprehensive budget recommendation process in memory. With the leadership of Steve Christensen (Estacada Education Association/EEA), and Janet Anderson (Oregon Schools Employees Association/OSEA), the painful process of staff reduction has been achieved. Donna Cancio has worked tirelessly with the administrators to balance the budget without sacrificing the quality of our students' educational opportunities.

In addressing this challenging "fiscal picture," we have once again implemented the following goals and strategies as a basis for our 2011-2012 budgetary recommendations:

GOALS:

- Support programs that improve student participation and academic achievement.
- Maintain critical services to students.
- Preserve as many jobs as possible.
- Save & protect as much of the District's cash reserves as possible in order to avoid a catastrophe in 2012-2013.
- Build a budget based on the principle of shared sacrifice.

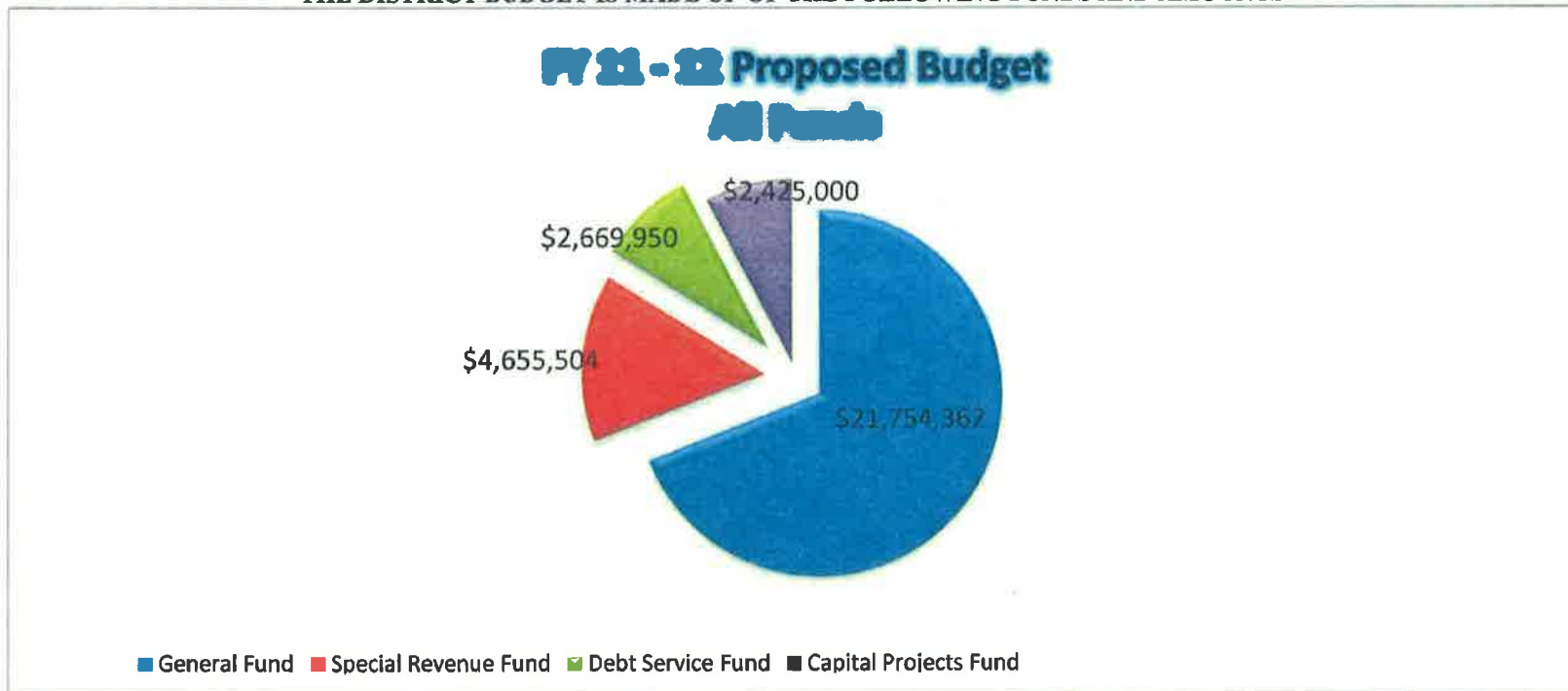
- ❑ Preserve co-curricular activities to ensure maximum student commitment to the District inside & outside of the classroom.
- ❑ Expand resources by creating/increasing the alternative programs that save us from financial disaster – EAHS, Estacada-on-Line, EWA, & Estacada Early College.

STRATEGIES:

- ❑ Negotiate with all employee groups to achieve “balanced sacrifices.”
- ❑ Create an incentive package for Early Exit of qualified employees.
- ❑ Create and/or take advantage of attrition to mitigate this challenging situation.

The 2011-2012 Budget

THE DISTRICT BUDGET IS MADE UP OF THE FOLLOWING FUNDS AND AMOUNTS



The General Fund covers regular instruction, educational media services, special services, attendance and counseling services, offices of the principals, care and upkeep of buildings, operations and maintenance of plant, support services, transfers, and contingencies.

- The 2010-2011 Revised General Fund totaled: \$24,494,284
- The 2011-2012 Proposed General Fund totals: \$ 21,754,632

The Special Revenue Fund covers special programs that contain dedicated revenue. This mainly includes Federal and State Grants, internal specialized programs such as Food Services, Community School, and scholarship programs.

- The 2010-2011 Adopted Special Revenue Fund totaled: \$4,874,514
- The 2011-2012 Proposed Special Revenue Fund totals: \$4,655,504

The Debt Service Fund covers long term debt and includes the general obligation construction bond and the PERS UAL bond payments for both principal and interest.

- The 2010-2011 Adopted Debt Service Fund totaled: \$3,005,052
- The 2011-2012 Proposed Debt Service Fund totals: \$2,669,950

The Capital Projects Fund covers maintenance and remodeling needs of the district. The District has maintained this fund by primarily pursuing projects that are considered health and safety issues.

- FY 2010-2011 Adopted Capital Projects Fund totaled: \$2,277,050
- FY 2011-2012 Proposed Capital Projects Fund totals: \$2,425,000

The District must protect its ending fund balance, since that will provide a "budget-balancing" resource for 2012-2013. With that in mind, the District will monitor its ending fund balance and save any unanticipated revenues for the 2012-2013 Beginning Fund Balance in order to avoid a debilitating loss of staff and programs. The biggest contribution to the ending fund balance (June 30, 2011) will be the \$700,000 contingency fund.

All administrators have had ongoing opportunities to discuss their building/department budgets, both individually and in small groups.

To the best of our knowledge and ability, the proposed budget has been prepared accurately and in accordance with statutes and other legal requirements of the State of Oregon.


Howard Fetz, Superintendent


Date

Below is a summary of the District Budget

Proposed

	FY 09/10	FY 10/11	FY 11/12
General Fund	\$23,511,888	\$24,494,284	\$21,754,362
Special Revenue Fund	\$ 3,869,596	\$ 4,874,514	\$ 4,655,504
Debt Service Fund	\$ 2,581,350	\$ 3,004,052	\$ 2,669,950
Capital Projects Fund	\$ 1,245,206	\$ 2,277,050	\$ 2,425,000
Total Budget	\$31,208,040	\$34,649,900	\$31,505,816